

IL&FS IDC Services offered for JNNURM and UIDSSMT Schemes

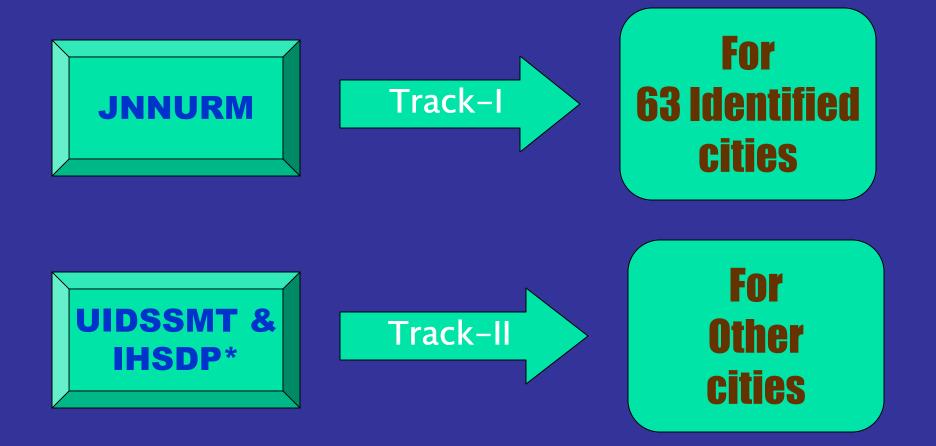


Salient Features of JNNURM

- Jawaharlal Nehru National Urban Renewal Mission (JNNURM), the most ambitious urban program in the history of India
- JNNURM is a Government of India initiative aiming at encouraging reforms and fast track planned development of identified cities.
- Focus is on efficiency in urban infrastructure and service delivery mechanisms, community participation and accountability of ULBs/parastatal agencies towards citizens
- Total support from GOI is Rs. 50,000 cr. with matching contribution by cities/states over next six years (2006-12)
- Investment of around Rs. 1,50,000 cr. envisaged



JNNURM- Two Track Strategy



Guidelines largely same as JNNURM but CDP not mandatory for UIDSSMT towns

Objectives

1 Integrated development of infrastructure services

secure effective linkages between asset creation & asset management

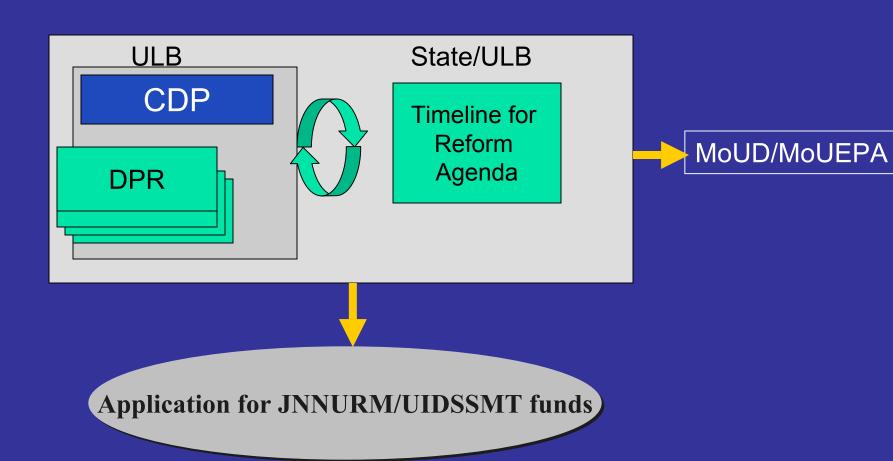
Ensure
adequate funds
to fulfil
deficiencies

Encourage reforms and fast track planned development

5 Redevelopment of old cities Planned development of cities

Provision of services for the urban poor

Key Elements



CDP Objective

JNNURM: "create economically productive, efficient, equitable and responsive cities"

Facilitate Local Economic Growth

pro-growth

Improved municipal services

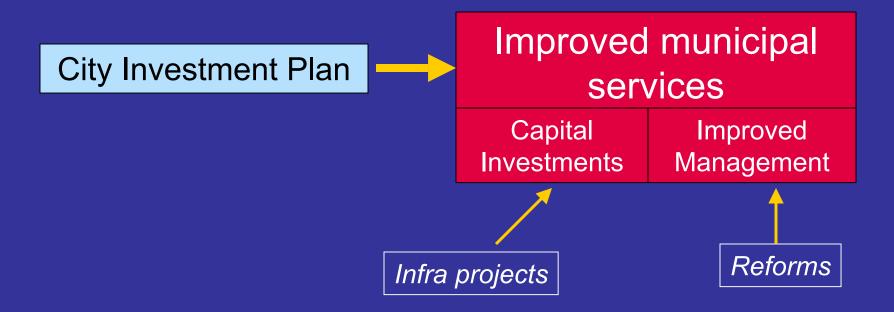
pro-poor

Improving Conditions for Poor



CDP in JNNURM

CDP culminates with Projects & Reform Investments



Key Issue – How to structure projects to supplement GoI grants and get investments to bridge gap?

City Development Plan



What strategies are required?

Perspective and vision for the future development of the city

Where do we want to go

What are priority needs?

Components of JNNURM

Admissible Components

- Urban Renewal
- Water Supply (including Desalination & Sewerage)
- Solid Waste Management
- Storm Water Drains
- Urban Transport
- Parking spaces on PPP basis
- Development of heritage areas
- Prevention & rehabilitation of soil erosion (only in case of Special Category States)
- Preservation of water bodies

Inadmissible Components

- Power
- Telecom
- Health
- Education
- Wage employment & staff components

UIDSSMT

- Power and telecommunication work
- Rolling stock like buses and tram
- Health and educational institution
- Urban transport (MRTS, LRTS etc.)
- Wage employment and staff component
- Maintenance works



Key Reforms

MANDATARY REFORMS

CITY- LEVEL

- Accrual-based double entry system of accounting Introduction of system of e-governance
- Reform of property tax with GIS
- Levy of reasonable user charges (Full recovery of 100% O&M charges)
- Internal earmarking of budgets for basic services to the urban poor
- Provision of basic services to urban poor

STATE-LEVEL

- Enactment of public disclosure law
- Implementation of 74th CA
- Enactment of community participation law
- Assigning or associating elected ULBs with "city planning function"
- Repeal ULCA and Reform Rent Control Laws
- Rationalization of Stamp Duty to bring it down to no more than 5% within next five years.

Key Reforms

OPTIONAL REFORMS

- Revision of building bye-laws and streamline approval building process
- Simplification of legal and procedural frameworks for conversion of agricultural land for non-agricultural purposes.
- Introduction of Property Title Certification System
- Earmarking at least 20-25% of developed land in all housing projects for EWS/LIG category
- Introduction of computerized process of registration of land and property
- Revision of bye-laws to make rain water harvesting mandatory in all buildings and adoption of water conservation measures
- Bye-laws for reuse of recycled water
- Administrative reforms
- Structural reforms
- Encouraging Public Private Partnership



As Percentage of Total Project Cost

Urban Infrastructure and Governance Funding Pattern	Grant		ULB/Parastat als/Loan from
	Centre	State	Financial Institution
Cities with 4 million plus population	35%	15%	50%
Cities with million plus but less than 4 million population	50%	20%	30%
Cities in North Eastern States and J&K	90%	10%	
Other Cities	80%	10%	10%
Setting up de-salination plants	80%	10%	10%

Note: The above funding pattern shall not apply to MRTS Projects

Services offered by IIDC

- IIDC brings complementary skills across sectors and States in India and shares financial risk of development.
- IIDC can provide following services:
 - Project identification, through an integrated approach towards improvement of services
 - Technical, financial and managerial resources to undertake project development.
 - Project structuring for implementation in suitable Public Private Partnership (PPP) formats
 - Contractual framework for different PPP options



- Project marketing through relationships with Private Sector and Financial Institutions
- Financial closure
- Project monitoring and supervision during the operation period of the Project.
- Assistance in implementation of Reform Agenda
- Training and capacity building, developing information, education and communication (IEC) systems



Assistance to SLNA

Pre-Project Development

- Development of Timeline and Action Plan for implementation of reforms, considering the financial implications for inclusion in the tripartite MoA
- Appraisal of CDP/DPR
- Assistance in obtaining sanction from MoUD
- Training and capacity building, developing Information, Education and Communication (IEC) systems

Project Development

- Project Appraisal
- Fund Management for Projects/ Revolving Fund
- Merchant Banking for leveraging funds

Post Disbursement

- Monitoring of physical and financial progress of sanctioned projects
- Monitoring the implementation of reforms
- Co-ordination with MoUD for monitoring progress of projects
 - Utilisation & completion certificates
 - Project completion reports



Possible Role of IIDC ...2

Assistance to ULB/ Parastatal Agency

Pre-Project Development

- Development of Documentation to receive sanctions including Preparation of CDPs and DPRs
- Development of Timeline and Action Plan for implementation of mandatory & optional reforms

Project Development

- Project Structuring and development of legal and institutional frameworks for implementation in PPP
- Financial Engineering
- Preparation/Appraisal of DPRs
- Marketing of PPP Projects
- Assistance in procurement of Developers/ Consultants
- Financial/ Contractual negotiations
- Merchant Banking
- Training & Capacity Building

Post Disbursement

- Project Management & Monitoring during implementation
- Preparation of Quarterly Progress reports
- Assistance in implementation of reforms such as
 - Double entry accounting system
 - GIS based Property Tax reforms
 - ■E-governance, IT applications, MIS etc.

Possible Institutional Structure

- IIDC can partner with Government Agencies to deliver the JNNURM Program at the State or ULB level by:
 - Forming a Special Purpose Company (SPC) for implementation of JNNURM Program or creating Project Specific companies
 - Contributing to Project Development cost by establishing Project Development Fund for developing PPP projects
 - Project Advisor for JNNURM projects

IIDC: Initial Involvement in JNNURM

<u>Center</u>

 Ministry of Urban Development: IIDC involved in preparation of the toolkits and assisted MoUD during regional workshops

State-Cities

- Preparation of CDPs for:
 - Asansol-Durgapur
 - Guwahati:
 - Dhanbad
 - Shimla
 - Imphal
 - Jaipur
 - Ajmer-Pushkar
 - Other UIDSMMT towns in Rajasthan
- Preparation of DPRs and taking up reforms agenda is underway in many cities and states.

IIDC: Present Involvement in JNNURM

- IIDC is in partnership with various states and ULBs for Integrated Project Management consultancy services like Preparation of DPR s, Project Development and Project Management etc.:
 - Guwahati (Partnership with GMDA)
 - Kolkatta (Partnership with WBIDC & KMDA)
 - Rajasthan (PDCOR with RUIFDCO)
- IL&FS through its Urban Desk is Program Manager for implementing JNNURM programs in various ULBs including Nanded, Maharashtra
- IL&FS provides finances to urban local bodies through Pooled Municipal Debt Obligation Facility



Let's Partner for Implementation of JNNURM and UIDSSMT

