# The Philippine Housing Industry Roadmap: 2012-2030

### **BOI PRESENTATION**





Subdivision & Housing Developers Association, Inc.

In Cooperation with



CENTER FOR RESEARCH AND COMMUNICATION

University of Asia and the Pacific

#### I. Objectives & Roadmap Framework

#### **II.** Internal Analysis

- Economic Impact: multiplier effect, social benefits
- Value Chain: prevailing positive and negative issues

#### **III. External Analysis**

 Factors in addressing the housing needs: production (supply-demand), affordability, policy, regulatory environment

#### IV. Closing the Gap

- Vision, Goals & Strategies
- Summary & Conclusions

### **Objectives & Roadmap Framework**

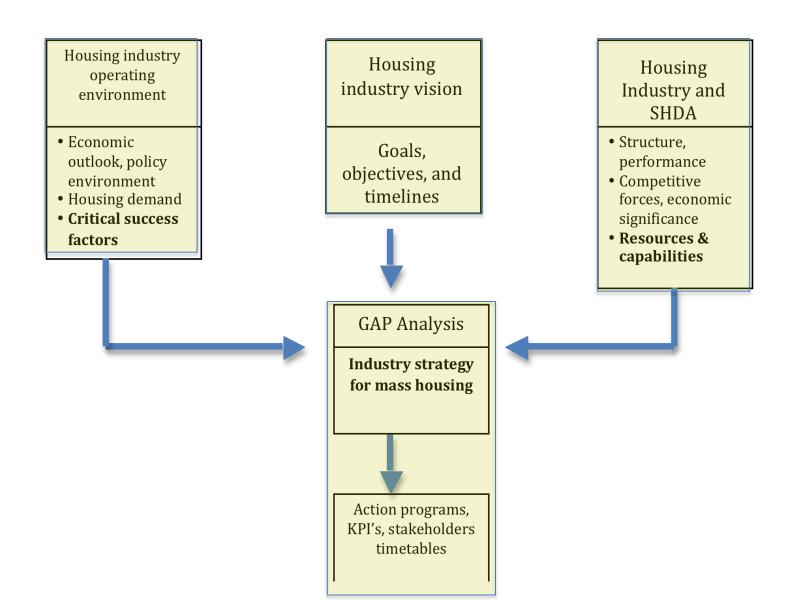
 What is the <u>current status</u> of housing need of the country?

 How do we address the <u>unmet housing needs</u> of Filipinos?

 How can <u>institutions contribute</u> in addressing these needs?



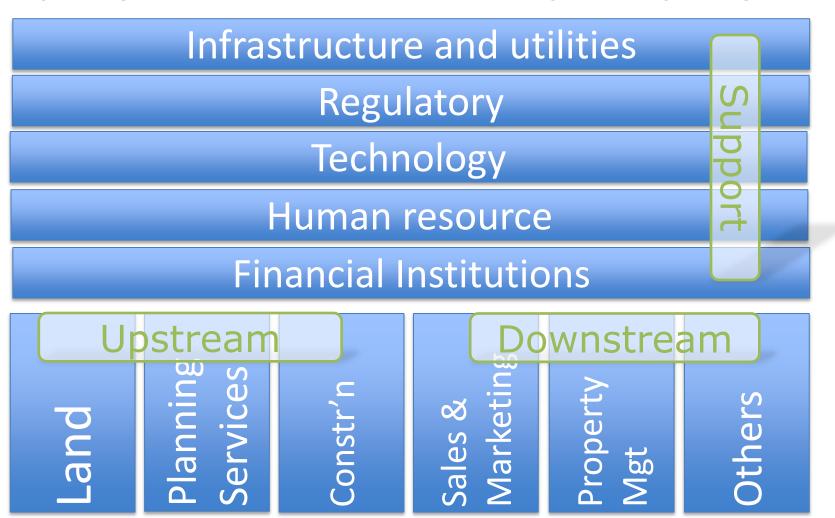
**Objectives & Roadmap Framework** 





### **Value Chain**

Best quality at least Cost, Scale, Improve quality of life



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### **Internal Analysis**

## **Economic impact**

**P1.0** immediate impact + **P0.97** from Production Sector + **P1.35** consumption-induced

| Job creation multiplier     | for every<br>P-million       | 2.30 jobs  |
|-----------------------------|------------------------------|------------|
| Value creation multiplier   | For every<br>Peso            | 3.32 pesos |
| Household income multiplier | For every peso               | 0.47 pesos |
| Tax multiplier (Indirect)   | For every peso paid in taxes | 3.90 pesos |

### **Internal Analysis**

## **Value Chain Analysis**

|                   | Positive  | Negative   |
|-------------------|---|--|
| Regulatory        | Increased transaction Costs passed on to buyers and financing agencies                | <ul><li>Enhances Affordability</li><li>Improve productivity from improved</li><li>Govt oversight</li></ul> |
| Infra and IT      | Increase production cost  | <ul> <li>More sites gain access to urban areas</li> <li>Improvement of quality of life</li> </ul>          |
| Human<br>resource | Demand Overseas<br>Benefits Larger Developers   | •Ensures scalability and efficiency of Housing Production  |
| Financial         | Unpredictability of Govt programs discourages investment, leaves huge untapped Market | Facilitates Housing buying & Selling between qualified developers and buyers                               |

# 1 Roadmap Internal Analysis

## **Value Chain Analysis**

|                        | Tarac Griani / triary 515   |  |  |  |  |  |
|------------------------|---|--|--|--|--|--|
|                        | Positive  | Negative   |  |  |  |  |
| Land                   | Increased transaction Costs passed on to buyers and financing agencies                                | Security of Titles and efficient titling process result in land more readily available planning and development                            |  |  |  |  |
| Planning services      | Creates instability, land shortages, high rawland prices  | Comprehensive masterplans,<br>Innovative Designs   |  |  |  |  |
| Construction           | Construction booms fuels increase in demand and cost of labor and raw materials                       | Faster, Cost-effective, scalable production, facilitates business process  |  |  |  |  |
| Sales & marketing      | Limits capacity of an established pool of brokers & Sellers   | Access to Information promote competitive environment benefitting buyers   |  |  |  |  |
| Property<br>management | May lead to low collection efficiency, erosion of property values, deterioration of living experience | Enhances living experience of homeowners   |  |  |  |  |
| Others                 | Affects availability of Land for productive use   | Companies can tap into housing for CSR & employee benefits; Mechanism for Stakeholders for consultation, partnership, conflict resolutions |  |  |  |  |

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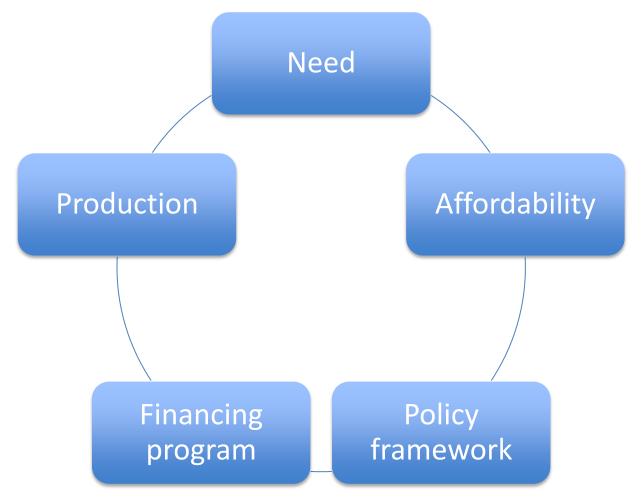
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### Factors needed to address housing need



### **External Analysis**

### Housing need can reach 12.5-million in 2030

| Housing<br>Backlog as |  | Total<br>Housing  |  |   |   |
|-----------------------|--|---|--|---|---|
| of May<br>2012        | 2013–2015  | 2016–2020   | 2021–<br>2025  | 2026–<br>2030   | Need  |
| 1,373,981             | 1,749,408  | 3,012,050   | 3,120,032  | 3,199,162   | 12,454,633  |
| 1,373,981             | 70,500   | 118,511   | 118,867  | 117,258   | 1,799,117   |
| 916,811               | 47,042   | 79,079  | 79,316   | 78,242  | 1,200,490   |
| 12,497                | 641  | 1,078   | 1,081  | 1,067   | 16,364  |
| 145,353               | 7,458  | 12,537  | 12,575   | 12,405  | 190,328   |
| 575,271               | 29,518   | 49,619  | 49,768   | 49,095  | 753,271   |
| 183,689               | 9,425  | 15,844  | 15,892   | 15,676  | 240,527   |
| 457,170               | 23,458   | 39,433  | 39,551   | 39,016  | 598,627   |
| -                     | 1,678,908  | 2,893,539   | 3,001,164  | 3,081,904   | 10,655,516  |
| -                     | 737,885  | 1,311,670   | 1,414,542  | 1,516,764   | 4,980,862   |
| -                     | 941,023  | 1,581,869   | 1,586,622  | 1,565,140   | 5,674,654   |
|                       | Backlog as of May 2012  1,373,981  1,373,981  916,811  12,497  145,353  575,271  183,689 | Backlog as of May 2012           1,373,981         1,749,408           1,373,981         70,500           916,811         47,042           12,497         641           145,353         7,458           575,271         29,518           183,689         9,425           457,170         23,458           -         1,678,908           -         737,885 | Incrementa           of May 2012         2013–2015         2016–2020           1,373,981         1,749,408         3,012,050           1,373,981         70,500         118,511           916,811         47,042         79,079           12,497         641         1,078           145,353         7,458         12,537           575,271         29,518         49,619           183,689         9,425         15,844           457,170         23,458         39,433           -         1,678,908         2,893,539           -         737,885         1,311,670 | Incremental Needs           of May 2012         2013–2015         2016–2020         2021– 2025           1,373,981         1,749,408         3,012,050         3,120,032           1,373,981         70,500         118,511         118,867           916,811         47,042         79,079         79,316           12,497         641         1,078         1,081           145,353         7,458         12,537         12,575           575,271         29,518         49,619         49,768           183,689         9,425         15,844         15,892           457,170         23,458         39,433         39,551           -         1,678,908         2,893,539         3,001,164           -         737,885         1,311,670         1,414,542 | Incremental Needs           of May 2012         2013–2015         2016–2020         2021– 2025         2030           1,373,981         1,749,408         3,012,050         3,120,032         3,199,162           1,373,981         70,500         118,511         118,867         117,258           916,811         47,042         79,079         79,316         78,242           12,497         641         1,078         1,081         1,067           145,353         7,458         12,537         12,575         12,405           575,271         29,518         49,619         49,768         49,095           183,689         9,425         15,844         15,892         15,676           457,170         23,458         39,433         39,551         39,016           -         1,678,908         2,893,539         3,001,164         3,081,904           -         737,885         1,311,670         1,414,542         1,516,764 |

Source: Projections using SRTC framework; HUDCC

### **External Analysis**

### **Housing Segments**

| Segment            | Price Range |           | Interest<br>**Rate | Term*<br>(years) | % Loan<br>to<br>Housing<br>Price |
|--------------------|-------------|-----------|--------------------|------------------|----------------------------------|
| Socialized Housing | below       | 400,000   | 4.5%               | 30               | 100%                             |
| Economic Housing   | 400,001     | 1,250,000 | 8.5%               | 30               | 90%                              |
| Low Cost           | 1,250,000   | 3,000,000 | 10.5%              | 30               | 80%                              |
| Mid Cost           | 3,000,000   | 6,000,000 | 10.5%              | 30               | 80%                              |
| High End           | 6,000,000   | above     | 10.5%              | 30               | 80%                              |

Source: SHDA; HUDCC

<sup>\*</sup>Term used based on blended average of actual availment

<sup>\*\*</sup>Prevailing Interest Rates used during Study

### **External Analysis**

### Matching housing cost with capacity to pay

|       | Total      | below<br>78,000 | 78,001 –<br>130,000 | 130,001 –<br>405,000 | 405,001 –<br>1,100,000 | 1,100,001 –<br>2,200,000 | 2,200,001<br>and above |
|-------|------------|-----------------|---------------------|----------------------|------------------------|--------------------------|------------------------|
| Total | 18,451,541 | 4,251,817       | 4,640,804           | 7,592,152            | 1,776,243              | 160,872                  | 29,653                 |

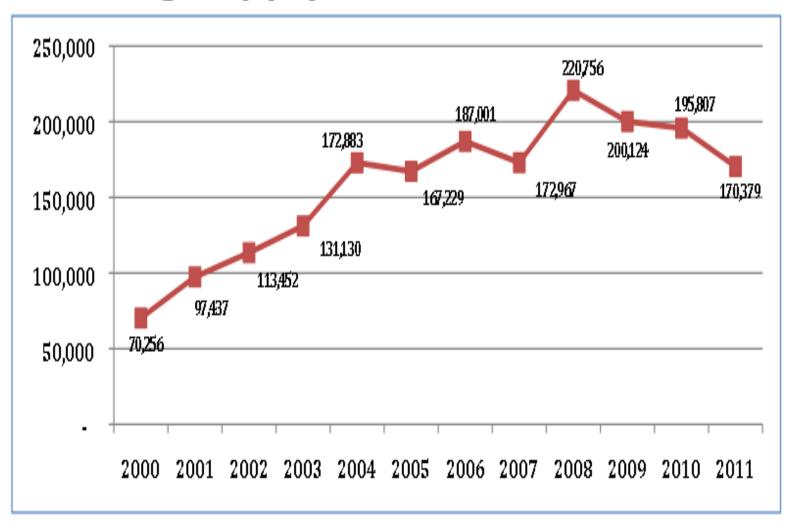
Source: FIES 2009

|                    | Annual<br>Amortization | Required Income <sup>a</sup> | Required Annual Income <sup>b</sup> |
|--------------------|------------------------|------------------------------|-------------------------------------|
| Socialized Housing | 23,468.02              | 78,226.72                    | At least 78,000                     |
| Economic Housing   | 38,041.55              | 126,805.17                   | At least 130,000                    |
| Low Cost           | 121,493.27             | 404,977.55                   | At least 405,000                    |
| Mid End            | 324,595.20             | 1,081,984.01                 | At least 1,100,000                  |
| High End           | 649,190.41             | 2,163,968.02                 | At least 2,200,000                  |

Source: SHDA; CRC

### **External Analysis**

### Housing Supply based on LTS issued





## HOUSING DEMAND AND SUPPLY PROFILE 2001-2011

| Market Segment     | Housing demand<br>(Households) | Housing supply | Surplus/<br>(Deficit) |
|--------------------|--------------------------------|----------------|-----------------------|
| Socialized Housing | 1,143,048                      | 479,765        | (663,283)             |
| Economic Housing   | 2,503,990                      | 541,913        | (1,962,077)           |
| Low Cost Housing   | 704,406                        | 242,246        | (462,160)             |
| Mid Cost Housing   | 72,592                         | 322,995        | 250,403               |
| High End Housing   | 18,235                         | 242,246        | 224,011               |

Excludes 832,046 households that can't afford

### **External Analysis**

# NEW HOUSING NEED 2012- 2030

| Market Segment              | Price Range  | Units Needed | % Total<br>Need |
|-----------------------------|--------------|--------------|-----------------|
| Can't Afford/ Needs Subsidy | 400k& below  | 1,449,854    | 23.28           |
| Socialized Housing          | 400k & below | 1,582,497    | 25.41           |
| Economic Housing            | 400k-1.25m   | 2,588,897    | 41.58           |
| Low Cost Housing            | 1.25m-3m     | 605,692      | 9.73            |
| Mid Cost Housing            | 3m-6m        | No Need      |                 |
| High End Housing            | >6m          | No Need      |                 |
| TOTAL NEED                  |              | 6,226,940    | 100.00          |

Total new need average: 345,941 housing units per year.

\* Based on



## TOTAL HOUSING BACKLOG as of 2011

| Those who can't afford        | 832,046   |
|-------------------------------|-----------|
| Housing Backlog 2001-<br>2011 | 3,087,520 |
| TOTAL                         | 3,919,566 |

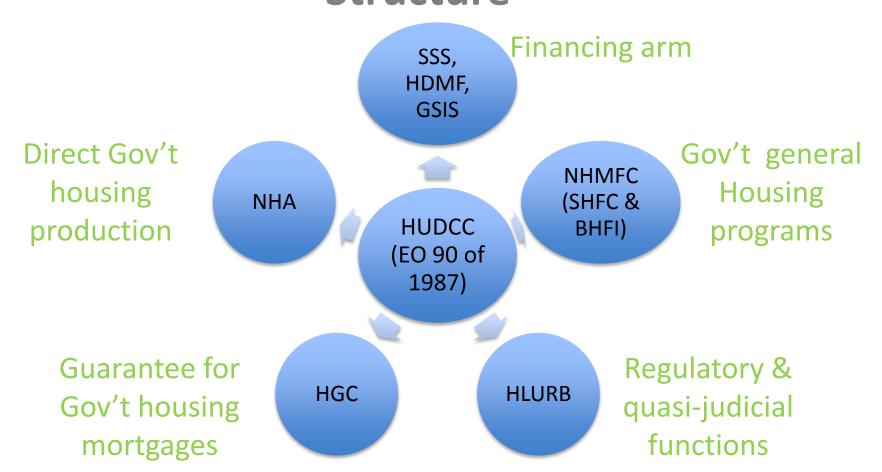
#### **ESTIMATED BACKLOG BY 2030**

IF NO SPECIAL HOUSING PROGRAM IS CREATED

| Particulars                   | Units Per<br>Year | Number of<br>Years | Total<br>Units |
|-------------------------------|-------------------|--------------------|----------------|
| Current Housing<br>Backlog    |                   |                    | 3,919,566      |
| New Housing Need<br>2012-2030 | 345,941           | 18                 | 6,226,540      |
| Housing Production Capacity   | 200,000           | 18                 | (3,600,000)    |
| Backlog by 2030               |                   |                    | 6,546,106      |

**External Analysis** 

# Regulatory Framework: Structure





### Lessons from housing programs of selected countries

Policy Support

### Malaysia

- Quality & affordable housing for sale or rent
- Housing for lowincome & informal settlers
- One-shot capital subsidy
- Rehabilitation of old houses & communities

#### Brazil

- Rationalize institutions & legal & regulatory framework for housing – one central housing agency
- Development of formal housing finance market
- Comprehensive housing subsidy
- Reduce barriers to formality of housing & services for the poor

#### Indonesia

- Upgrading of slum areas and houses of low-income households
- Planning new sites for housing
- Strengthen institutions responsible for program delivery

#### Thailand

- Provide all necessary infra support for housing projects
- Slum upgrading and improvement
- Assistance to centralize housing agency



# Current policy regime inadequate to address growing housing deficits

- Government subsidy programs failed to reach intended beneficiaries, particularly those who cannot afford
- Private capital left out of the housing program. Government takes burden and risk of shouldering cost of housing program.
- Meeting shelter needs based exclusively on ownership excluding other forms of shelter
- Lack of estate management program
- Relocation programs may have adversely affected livelihoods of the beneficiaries
- Lack of structure and capability of government to monitor, collect and manage fund



Current mechanisms of housing subsidy not enough to stimulate production, finance and affordability.

### Direct subsidy program

Below market interest rates & fixed long-term loans

Direct government housing production & resettlement programs, land acquisition or land grants

### Agencies

SHFC, HDMF, CMP

NHA, LGU, Office of the President



Current mechanisms of housing subsidy not enough to stimulate production, finance and affordability.

Indirect subsidy program

Agencies

ITH for mass housing projects

BOI, UDHA

Loan guarantees & low premium payments

**HGC** 

Loan loss provisions

SHFC, HDMF, CMP, AKPF, NHMFC

Recapitalization of insolvent housing agencies

NHMFC, HGC

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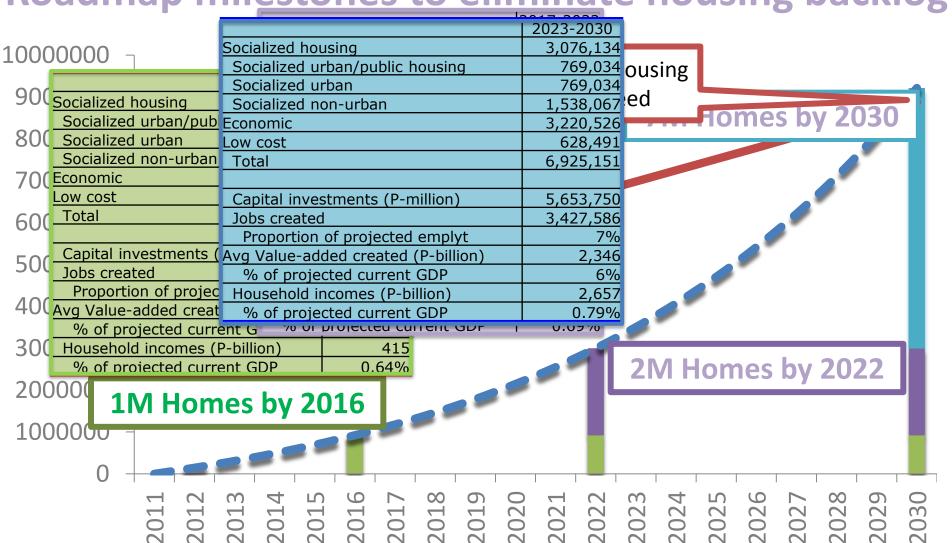
### **VISION STATEMENT**

Every Filipino family has the right to live with dignity in the comfort of one's own home regardless of economic status.

With full government support, we, the housing industry, envision to eliminate the housing backlog by the year 2030

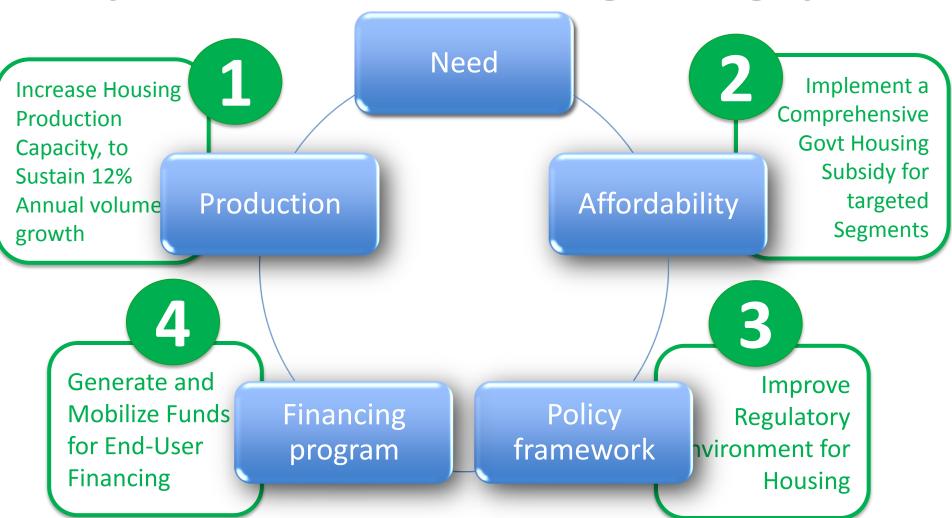
Closing the Gap: Vision, Goals & Strategies

Roadmap milestones to eliminate housing backlog



Closing the Gap: Vision, Goals & Strategies

### 4 objectives to Eliminate Housing Backlog by 2030





# Objective 1 Increase housing production

To forge alliances among housing developers and industry partners to attain:

- 1 million homes for 2012-2016
- 2 million homes for 2017-2022
- 7 million homes for 2023-2030

Sustain 12% production volume every year

# Objective 1 Increase housing production

| Strategies   | Partners                              |
|--|---------------------------------------|
| 1. Government production of socialized (urban) housing program for long term lease | NHA, HUDCC                            |
| 2. Initiate global standards to guarantee safety and quality                       | SHDA, ASEP                            |
| 3. Standardization of building components  | AITECH, SHDA, BPS, DTI,<br>HUDCC      |
| 4. Adopt innovative building technologies for increased building efficiency        | SHDA, AITECH                          |
| 5. Initiate discussion on adopting green- and environment-friendly technologies    | SHDA, UAP, PGB                        |
| 6. Develop programs to upgrade and expand local pool of suppliers                  | SHDA, FPI                             |
| 7. Establish partnership with government agencies in data generation & monitoring  | SHDA, HUDCC, NSO, HLURB, NHA          |
| 8. Establish a training institution for housing industry                           | SHDA, TESDA, CMDF                     |
| 9. Comprehensive government financing program                                      | HDMF, BOI, DOF, BSP, NHMFC, HGC, SHFC |
| 10. Alignment/Streamlining of regulatory framework                                 | LGUs, KSAs, DAR, DENR,<br>HLURB       |

Closing the Gap: Vision, Goals & Strategies
Implement a comprehensive gov't housing
subsidy program for target segments to
enhance affordability

| Govt subsidy program budget  | 2012 - 2016     | 2017 - 2022    | 2023 - 2030     |  |  |
|--|-----------------|----------------|-----------------|--|--|
| A. Direct provision of housing for those who can't afford & socialized housing |                 |                |                 |  |  |
| (cash)   |                 |                | J               |  |  |
| Direct production subsidy (P-million)  |                 |                |                 |  |  |
| Public housing (NHA)   | 79,808          | 181,470        | 553,704         |  |  |
| Socialized housing MRB (SHFC)  | 44,338          | 100,817        | 307,613         |  |  |
| Total  | 124,146         | 282,286        | 861,318         |  |  |
| Annual average   | 24,829          | 47,048         | 107,665         |  |  |
|  |                 |                |                 |  |  |
| B. Maintain current ITH subsidy for s  | ocialized, econ | omic & low cos | t housing (non- |  |  |
| cash)  |                 |                |                 |  |  |
| Socialized non urban (UDHA-ITH)  | 2,660           | 6,049          | 18,457          |  |  |
| Socialized urban (BOI-ITH)   | 4,225           | 9,607          | 29,314          |  |  |
| Economic (BOI-ITH)   | 13,754          | 34,142         | 115,939         |  |  |
| Low cost (BOI-ITH)   | 14,161          | 25,381         | 56,564          |  |  |
| Total  | 34,801          | 75,179         | 220,274         |  |  |
| Annual average   | 6,960           | 12,530         | 27,534          |  |  |

**Objective** 

# Objective 2

# Implement a comprehensive gov't housing subsidy program for target segments to enhance affordability

| Strategies   | Partners  |
|--|---|
| 1.Institutionalize ITH for socialized (non-urban; UDHA) and socialized (urban), economic and low cost housing (BOI)  | BOI, HUDCC, DOF   |
| 2. One time housing production subsidy for socialized (urban) and urban development housing at P400K per household   | SHFC, HUDCC   |
| 3. Strict monitoring of target of beneficiaries  | HUDCC,DSWDDILG,NHA,SHFC   |
| 4. Lease vs. Ownership model   | NHA, SHFC, LGU, HUDCC   |
| 5.Ensure listing of mass housing in the 2013 IPP   | BOI, HUDCC, DOF   |
| 6. Simplify documentary requirements on ITH application  | BOI, HUDCC  |
| 7. Pursue the abolition of requirement for BIR Rulings as a condition for exemption from Creditable Withholding Tax for project registered under BOI (with BIR Com.) | Congress (Office of Cong.<br>Valencia) and Office of Dep. Com<br>Aspe |
| 8. Revert to previous BIR practice of Decentralized issuance of Rulings  | Congress (Office of Cong. Valencia)                                   |





## Generate & Mobilize Funds for End-User Financing

**End-user financing program budget** 

| Mobilize Pubic and Private capital into |             |             |             |
|---|-------------|-------------|-------------|
| housing (P-million)                     | 2012 - 2016 | 2017 - 2022 | 2023 - 2030 |
| Socialized (urban) by HDMF              | 44,599      | 101,410     | 309,423     |
| Socialized (non-urban) by HDMF          | 79,808      | 181,470     | 553,704     |
| Economic by HDMF & Private banks        | 275,086     | 682,836     | 2,318,778   |
| Low cost by HDMF & Private banks        | 251,749     | 451,224     | 1,005,585   |
| Total                                   | 651,242     | 1,416,939   | 4,187,491   |
| Annual average                          | 130,248     | 236,157     | 523,436     |

# Objective 3 Generate & Mobilize Funds for End-User Financing

| Strategies   | Partners                                   |  |
|--|--|--|
| <ol> <li>Expand and mobilize the untapped resources of the private sector</li> </ol> | BSP, CTB, UKB Insurance companies, HGC,BSP |  |
| 2. Augment shelter lending capability of Gov't. housing finance agencies             | Pag-IBIG, NHMFC, SHFC, HGC                 |  |
| 3. Expand non-traditional financing programs   | NHMFC, HGC, Banks<br>Pag-IBIG              |  |

# Objective Improve the Housing Regulatory Environment

- Every housing related permit, certification, clearance and license shall be acted upon within a maximum period of ten working days
- Resolving conflicts between local and national housing policies and guidelines
- Enhanced representation of the housing industry in vital policy fora

# Objective Improve the Housing Regulatory Environment

| Strategies  | Partners               |  |
|---|------------------------|--|
| Creation of the DHUD  | Congress, HUDCC, SHDA  |  |
| Strictly implement ARTA Law                                 | DOJ, SHDA, LGU         |  |
| Institutionalize the ITH-ruling for UDHA and BOI-IPP        | HUDCC, DTI, DOF-BIR    |  |
| Harmonize local and national laws and IRR affecting housing | DPWH, SHDA, HUDCC      |  |
| Issue EO to prepare and update CLUPs                        | HUDCC, HLURB, OP, LGUs |  |
| LGU law amendment   | Congress, SHDA, HUDCC  |  |

## Summary and conclusions

# What is the current status of housing need of the country?

- 3.9 million housing unit backlog including 832,000 families who cannot afford (2011)
- Housing need will increase to 10.1 million units and given the current capacity and without a comprehensive program, the backlog can hit 6.5 million by 2030
- Current Industry capacity and housing programs are inadequate to eliminate the housing backlog

## Summary and conclusions

# How do we address the unmet housing needs of Filipinos?

We Envision to eliminate the backlog by 2030

- 1. Increase housing production
- Enhance housing affordability by developing comprehensive housing subsidy programs for targeted beneficiaries
- 3. Mobilize and generate housing finance for enduser financing
- 4. Improve the regulatory environment for housing



## Summary and conclusions

# How can institutions contribute in addressing these needs?

- ✓ Formulate, refine and pursue the strategy program for housing
- √ Champion